

*ROYAL BAFOKENG PLATINUM - THE STANDOUT PLATINUM
INVESTMENT UNDERPINNED BY OPERATIONAL STABILITY*

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**MORE
THAN
MINING** >

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South African PGM producer focusses on delivering value to all stakeholders

- Black-owned and controlled, mid-tier PGM producer (exceeds the 2014 BEE Mining Charter requirements)
- 67% interest in Bafokeng Rasimone Platinum Mine JV (BRPM JV)
- Shallow long-term Merensky biased producer - superior industry margins
- Currently producing 280koz (4E) metal in concentrate per annum
- Low risk expansion - increasing production to 470koz (4E) by 2019 - no further equity required
- Local community, the Royal Bafokeng Nation (RBN), owns 52.5%, a significant portion of employees reside in the local community
- Social and Labour Plan - aligned with development plans of RBN and local government
- Value enhancing royalty agreements with Impala Platinum
- Platinum, palladium and rhodium in a structural deficit



Tailored strategies drive efficiencies and create value

Towards operational excellence

- LTIFR and SIFR have improved by 47% and 46% respectively
- Strong stakeholder relations - stable labour relations and operating environment
 - > Limited industrial action
 - > Housing and SLP projects
- 12% improvement in tonnes milled per TEC
- Excellent cost management - remain well positioned in the first quartile of the industry cost curve
- Revised processing strategy

Build flexibility

- Effective operational flexibility
 - > UG2 mining platform established
 - > BRPM Merensky Phase III replacement project ahead of schedule
 - > IMS panel ratio increased from 1.17 to 1.7, a 45% improvement
- Establishing processing flexibility
 - > Revised processing strategy
 - > Prioritised Merensky
 - > Waterval UG2 toll arrangement

Grow organically

- Focus on high grade Merensky assets for growth
 - > To date a total of R4.25 billion has been spent on the Styldrift I expansion project
 - > Styldrift I strengthens Merensky bias and our position on the industry cost curve
 - > Styldrift II pre-feasibility completed and approved
 - > Styldrift II provides longevity and additional Merensky bias to the business

Pursue value enhancing opportunities

- Secured two value enhancing royalty agreements (2.98Moz) with Implats which have yielded R180 million in revenue to date
- Continual assessment of value enhancing opportunities

LTFIR

47% ↓

SIFR

46% ↓

Tonnes milled

3% ↑ -
0.7% pa

4E ounces

2% ↑ -
0.5% pa

Cost/tonne

29% ↓ -
6.5% pa

Capex

78% ↑

Revenue

79% ↑ -
15.6% pa

HEPS

25% ↑ -
5.7% pa

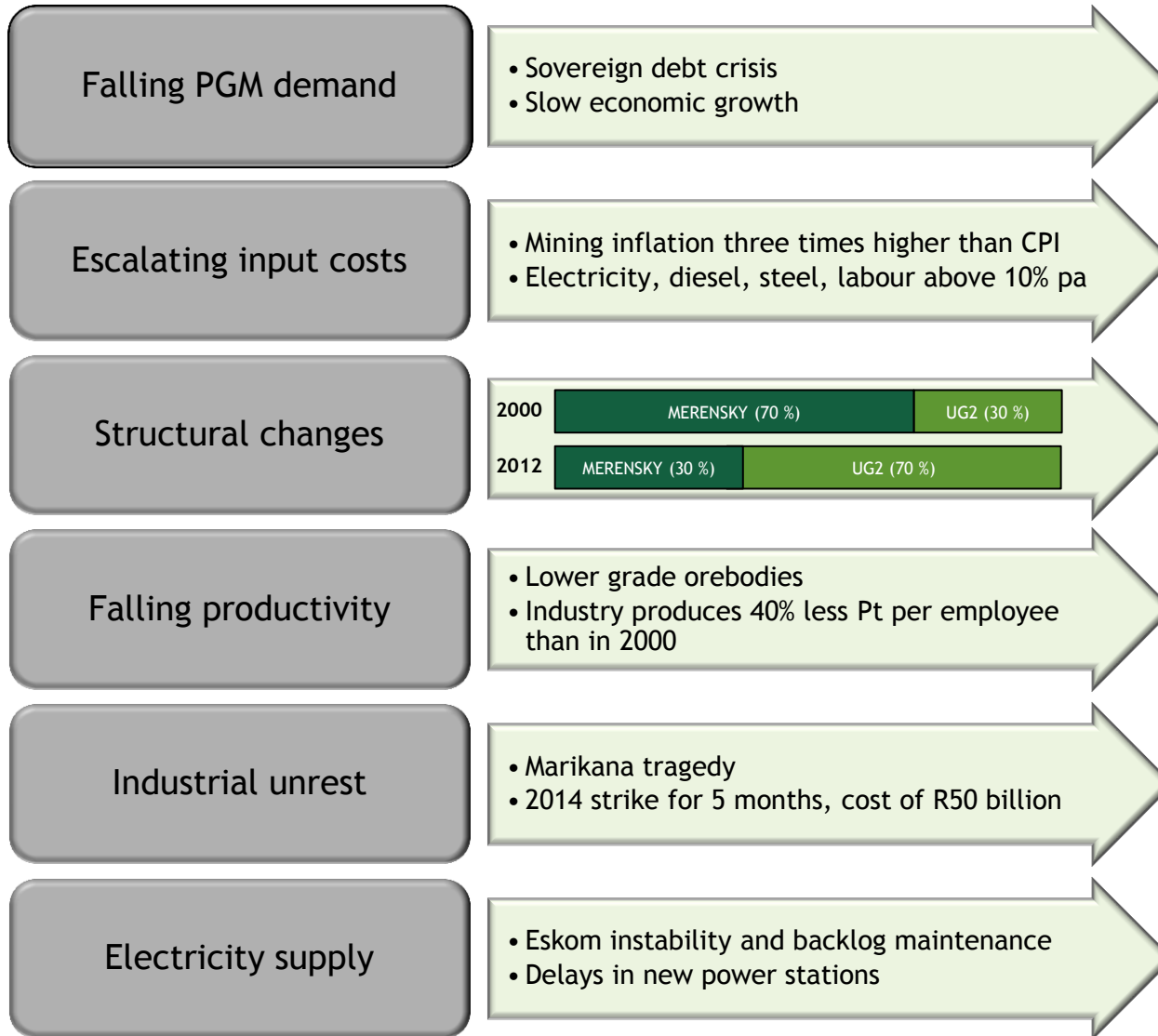


PLATINUM IN SOUTH AFRICA

A CHALLENGING ENVIRONMENT



Since 2011 the South African PGM market has been characterised by



69% of PGM Mining Sector is marginal or loss making in 2015*

*Chamber of Mines of South Africa
2 February 2015

RBPlat is proactively meeting the challenges

Falling PGM demand

- Driven by macro-economics
- Expect medium to longer term rebound
- Strategically develop quality assets - Styldrift I and II

Escalating input costs

- Maintain and improve first quartile producer position
- Focus on cost control and margin yielding assets
- Cost per Pt ounce average increase since 2010 : 8.25% pa
>Cost per tonne: 6.50% pa

Structural changes

- Develop and bring into production Styldrift I and II - high grade, high margin Merensky assets
- Merensky will comprise 92% of RBPlat production by 2019

Falling productivity

- Mechanised mining operations
- Zero harm safety approach, continuous improvement

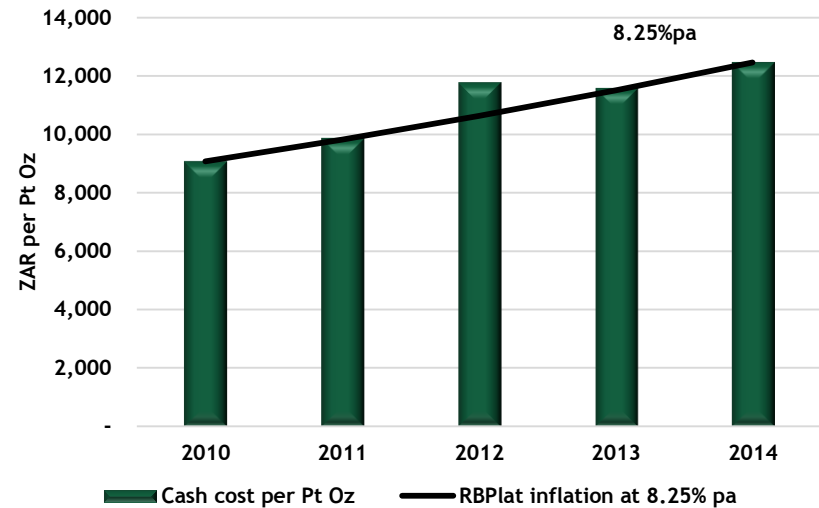
Industrial unrest

- Strong stakeholder relations - *More than Mining* philosophy key
- No labour unrest in 2014

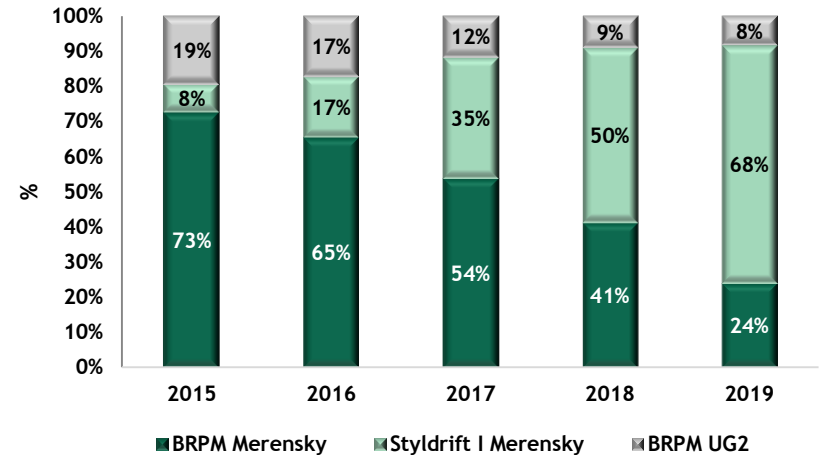
Electricity supply

- Continuous engagement with Eskom
- Limit energy cost inflation with energy efficiency projects

Cash cost per platinum ounce (2010-2014)

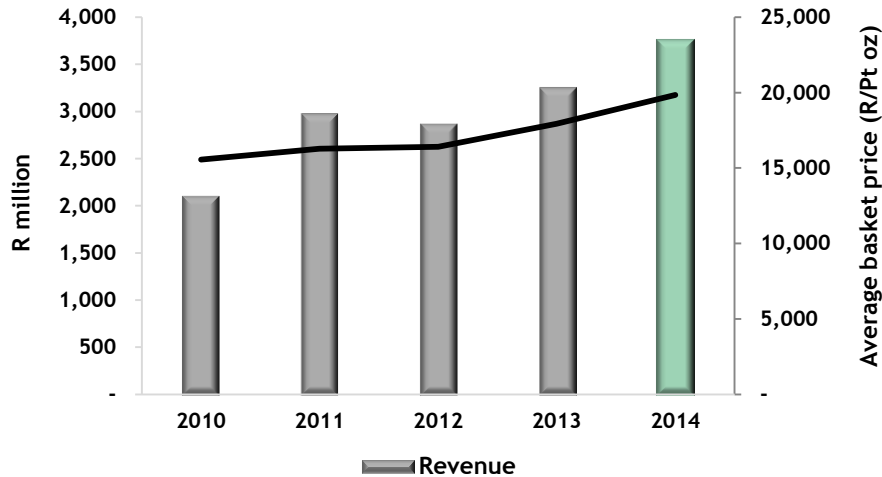


Merensky:UG2 ratio

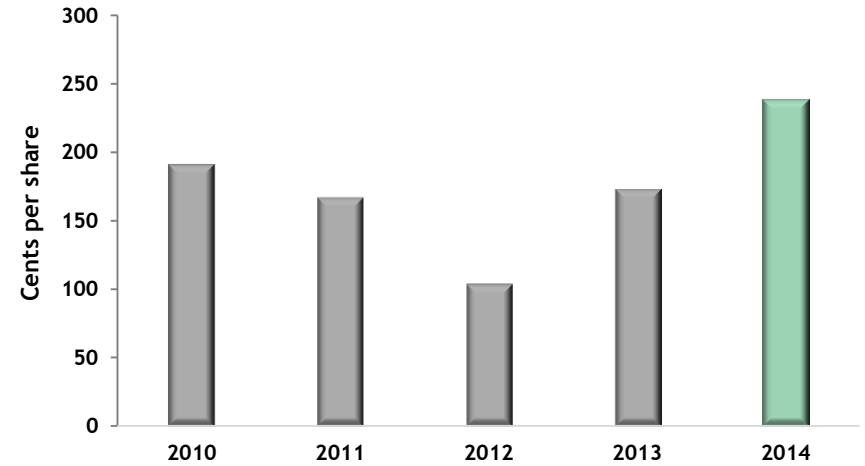


Operational stability and impact of cost saving initiatives underpin strong financial performance

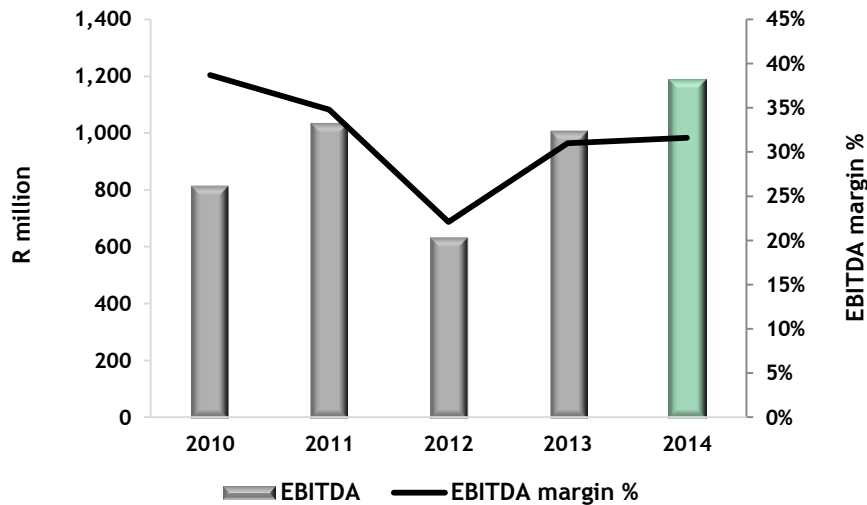
Revenue



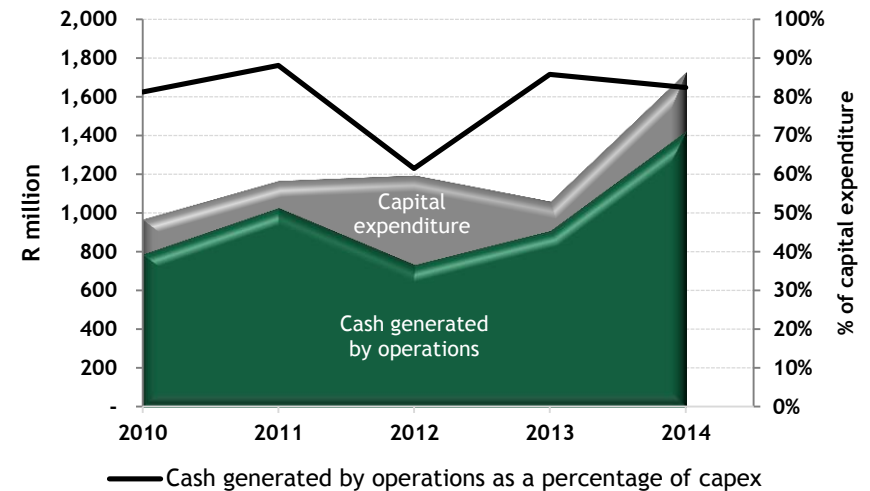
Headline earnings per share



EBITDA



Cash generated by operations versus capital expenditure





CONCLUSION



Royal Bafokeng Platinum : An attractive investment proposition

Lower political risk	Black-owned and controlled - exceeds all statutory BEE requirements
Lower labour risk	Employees and owners are aligned
Long-life assets	Long-life Merensky producer
Excellent growth	Low risk growth: +/- 70% increase in production by 2019
Strong balance sheet	Debt fundable growth, zero debt currently
Low cost	1 st quartile producer

Industry leading margins - World class operations



Thank You